



VOSS strengthens Competitiveness with Global Finance System



Successfully transitioning to S/4HANA in a big bang for the entire group provides the foundation.

VOSS Automotive develops and manufactures integrated system solutions for vehicle construction and offers tubing and connection technology for fuel cells, SCR, pneumatics, and thermal management, among other things. Since its founding in 1931, VOSS has stood for technological innovation and has been pioneering connection technology since 1975, for example with the first plug-in system for plastic pipes in the compressed air brakes of commercial vehicles.

VOSS is responding to the challenges facing the automotive industry – supply chain crises, raw material shortages, and high investments in new technologies – with the introduction of SAP S/4HANA. The aim is to modernize processes, increase efficiency, and enable data-driven decisions.

Core of the project is the “Global Finance” program, which is driving the digital transformation of finance. This is developing finance from a pure administrator to a strategic partner, providing impetus for logistics and the S/4HANA transformation in particular, and thus creating the basis for sustainable corporate management.



Global Transformation with a Downtime of only 4 Days

Project Organization

The project was internationally and cross-functionally designed, with CONSILIO as the lead partner, supplemented by Deloitte and SNP as supporters.

The transformation followed CONSILIO's cross-field strategy: greenfield in finance and controlling and brownfield in logistics. The organization followed the SAP Activate methodology (Explore → Realize) with clear roles: analysis and concept development in workshops, FIT/GAP comparison with best practices, creation of a backlog for quick wins and their prioritized implementation.

Project Scope

As a general principle, finance and controlling and logistics must always be considered together in the context of an S/4HANA transformation, as business processes are organized end-to-end and run across all areas. It was therefore not possible to redesign finance and controlling without adjusting the logistics processes.

Nevertheless, the project did not involve a comprehensive redesign, particularly for the logistics processes. However, during the Explore phase, CONSILIO identified so-called “low-hanging

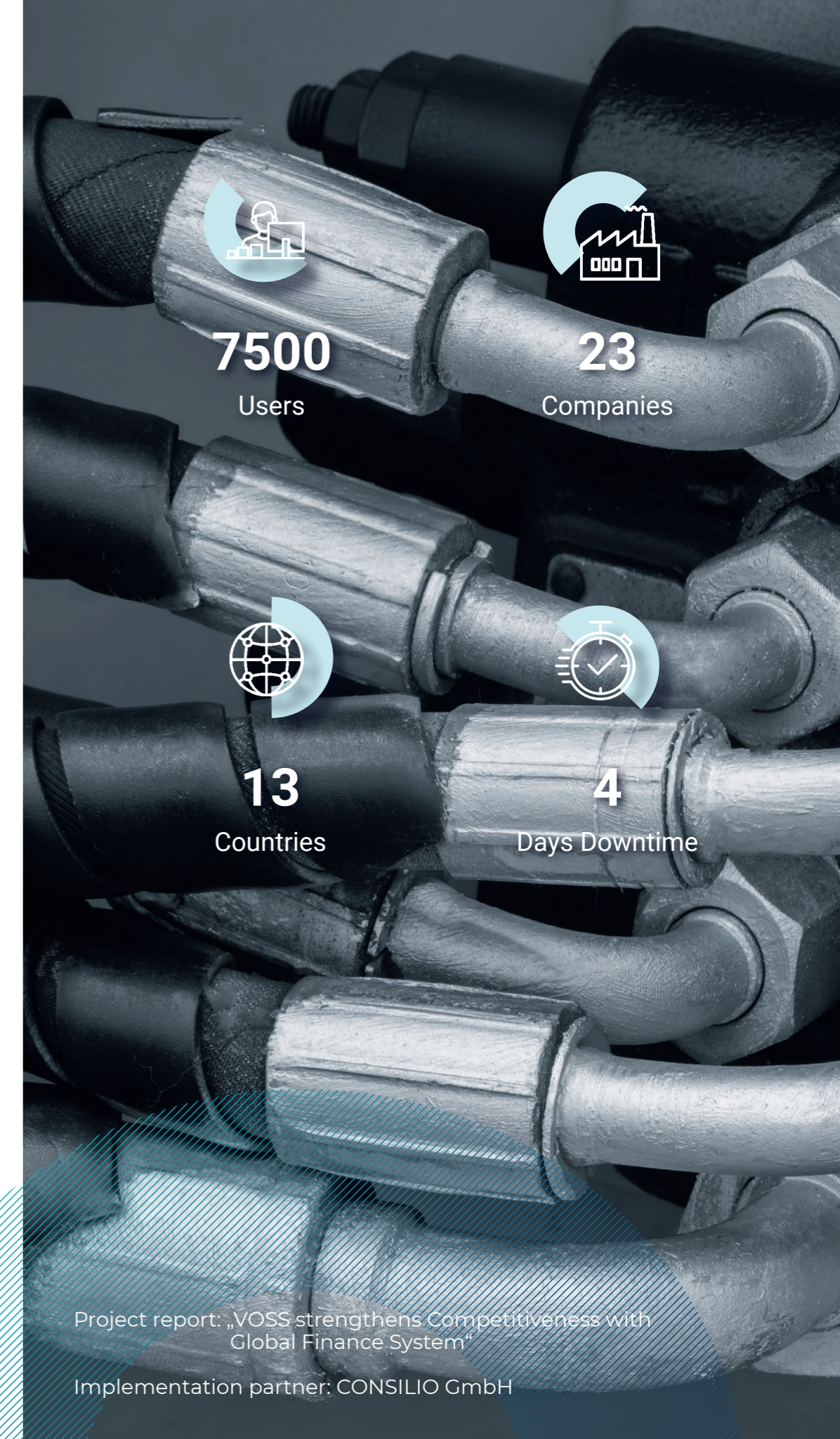
fruits” (quick wins) through a process check and recorded them in a backlog. This gave VOSS Automotive the opportunity to decide at the end of the Explore phase which quick wins should also be implemented during the Realize phase or, if necessary, at a later date. These included, for example, PP/DS, which was rolled out in advance during the project and implemented at the locations when they went live.

VOSS's “Global Finance” program thus deliberately set guidelines for all areas of the company.

The final Transition

VOSS decided to switch to S/4HANA in a big bang approach, i.e., converting the entire system to a uniform system, including finance and controlling for the entire group. Implementation over several phases would have meant having to maintain and service multiple ERP systems in parallel over many years, and that in different countries. This would have had a very negative impact on efficiency and costs.

With a downtime of only four days – including the weekend – VOSS went back online worldwide and resumed production at 100 percent capacity.



7500
Users



23
Companies



13
Countries



4
Days Downtime

Project report: „VOSS strengthens Competitiveness with Global Finance System“

Implementation partner: CONSILIO GmbH

SAP PP/DS was rolled out in advance during the project and implemented at all locations when the system went live.



Project Benefits for VOSS Automotive

- Increased efficiency and utilization of innovations with S/4HANA
- Reduced support costs through globally standardized processes
- Modern basis for modules such as PP/DS, ECTR, or HCM

„Our S/4HANA transformation with CONSILIO as our partner was one of the best projects I have ever worked on in my IT career. Maximum complexity, yet delivered on time, within scope, and within budget.“

Sacha Dannewitz, VP IT & Digitalization, VOSS Automotive GmbH



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SAP S/4HANA

